NOHMs Technologies, Inc.

Improving Battery Safety & Performance with Advanced Electrolyte

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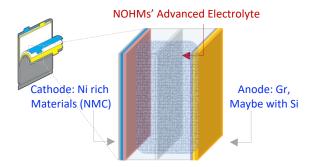




NOHMS Develops Advanced Electrolyte Additives and Formulations, Significantly Enhancing Lithium Ion Battery Safety

Battery Electrolyte is a High-Growth Specialty Chemical Market

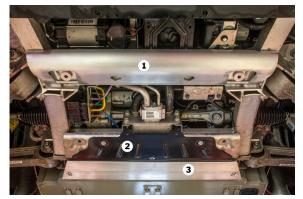
NOHMs' Technology Facilitates and Enhances EV Market Growth



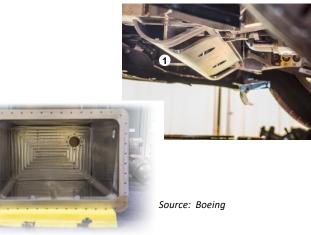
- \$3B Market Today
- 20-30% CAGR Through 2030
- NOHMs Proposes a Capital-Efficient Specialty Chemical Business Model
- Addresses Safety Concerns
- Enabler of Safe Advanced Battery Cell Chemistries: Higher Energy Density Materials
- Reduces System Complexity and Safety-Related Costs

What Is "Safety"?

- Completely Non-Flammable Battery
 - Unrealistic; Everything burns, at some temperature
 - Chemistry/Physics gets involved
- China:
 - 5 minutes to egress car after thermal-runaway warning from BMS (time expected to be raised in 2020)
- Tesla:
 - Structural Protection Added:
 - Hollow aluminum deflector bar (1)
 - Expensive titanium plate, est. \$35 / car (2)
 - Solid aluminum extrusion (3)
 - Estimated Weight: 4.5 lbs (2 kg)
 Estimated Full Cost for Retrofit: \$200-250 / car
- Boeing 787 Dreamliner (LCO):
 - Structural Protection, Insulation and External Venting Added
 - Additional 185 lbs (84 kg) / Plane (3x the original weight)
 FAA Estimate: \$465K / Plane
 - Design Point: Starve a fire of oxygen
 - Fuel Penalty: 17% of Weight / 1000 km
 Potentially \$58K / Year
 - 2017: UAL 915, IAD->CDG Incident



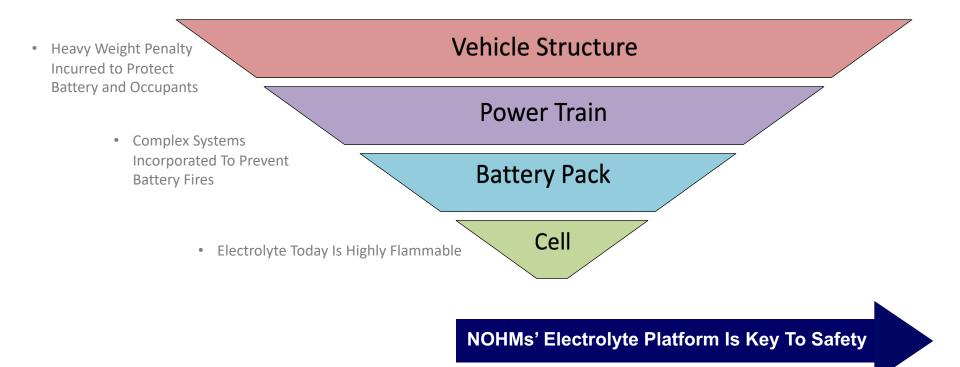
Source: NY Times, April 11, 2014





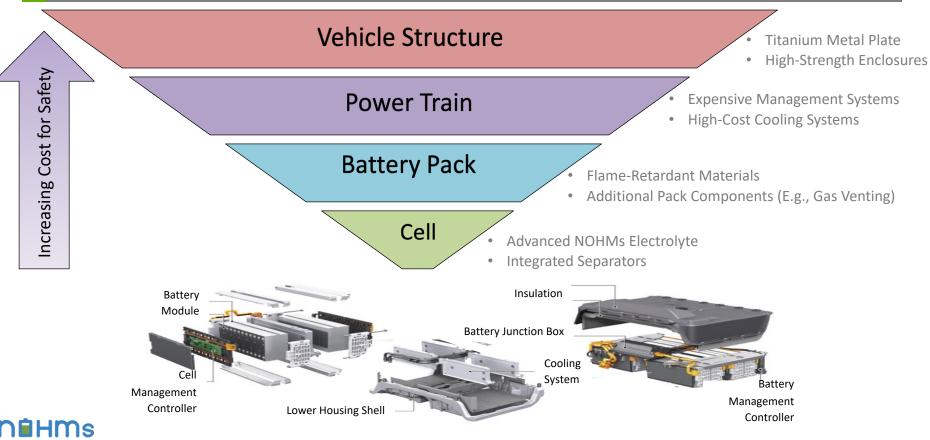
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Battery Safety Starts With Safe Electrolyte Material





Battery Pack Safety Costs Increase with System Level



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Electrolyte Innovation Stagnated... for Three Decades

1991 Since 1991 Sony Commercialized the Lithium Ion Battery

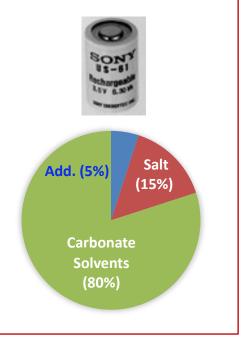
The electrolyte contained carbonate solvents and LiPF6 salt.

95% of Electrolyte Composition Is The Same → In today's batteries, performance additives do

not improve safety.

2020

For future batteries, new electrolyte is needed to improve performance and safety.



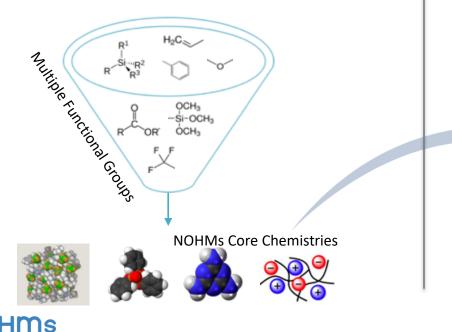
Today's Electrolyte is 95% similar to

Sony's 1991 battery formulation.



NOHMs' Solution: Simpler, Multi-Functional Molecules

NOHMs' unique approach introduces multiple functions via core molecules.



NOHMs' products address multiple functions with one additive.

R₁

R₃-

(+)

- Reduce Internal • Resistance
- High Voltage • Stability
- **Reduce Viscosity**

- Fire Safety
 - Prevent Thermal Runaway

- **SEI Protection**
- **Temperature** Stability

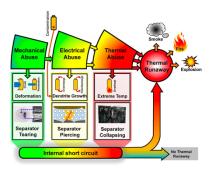
P (*Phosphorous*) = *Flame Retardant*



NOHMs Has One Key Benefit:

Improved Lithium Ion Battery Safety

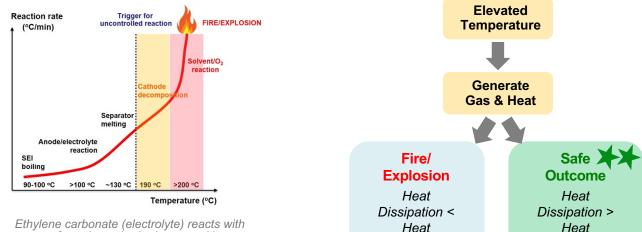
NOHMs' Safety Co-Solvents Prevent or Delay the Onset of Thermal Runaway at the Cell Level



Thermal Runaway Reaction

Ims

HNOLOGIES



Generation

Ethylene carbonate (electrolyte) reacts with oxvgen from the cathode decomposition

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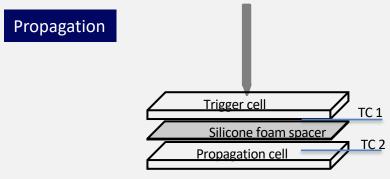
Generation

Safety Validation Testing

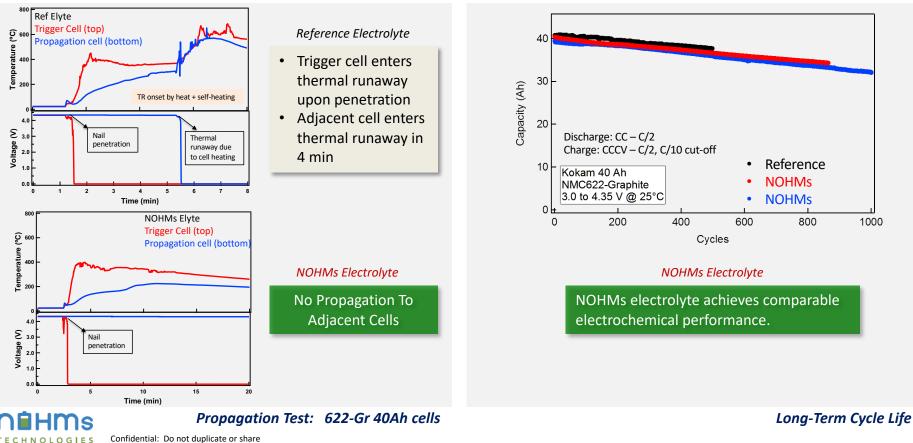


Hot Box





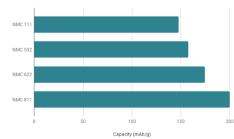
Delivering Safety Without Compromising Performance



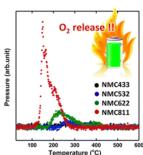
Cost/Performance Benefits

NOHMs Offers System Cost Reductions:

Improved Performance With Reduced Costs

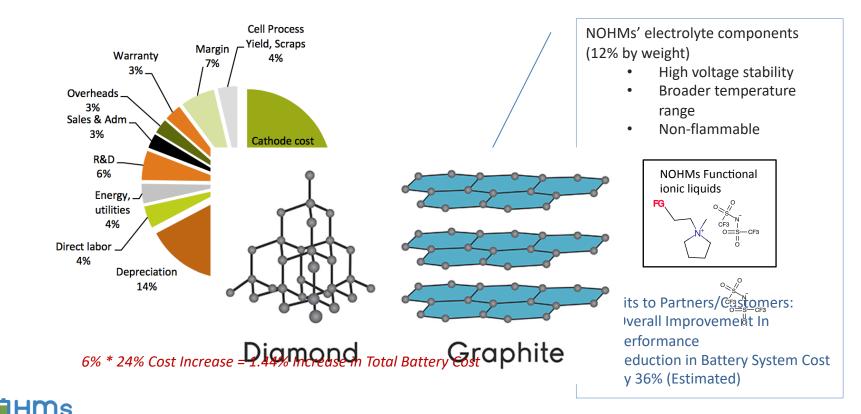


- Higher Energy Density
 - Transition from NMC622 to NMC811: ~16% Improvement
 - Silicon Anodes: 25% or More



- Larger-Capacity Cells
 - Greater Energy in Large-Capacity Cells Makes the System Inherently Less-Safe.
 - But It Also Reduces Cost of the Overall Pack: System Safety Components, Wiring, BMS, Etc.

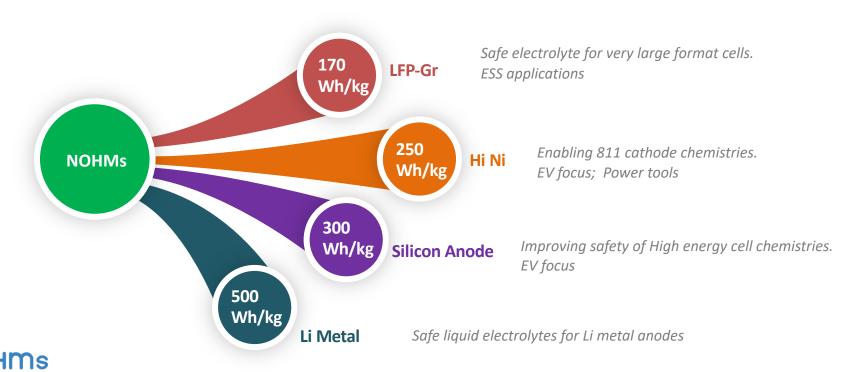
Cost Reduction via Advanced Electrolyte



Normalized Cost		Cost Profile Using Advanced Electrolytes			
Today's Commercial Battery Packs		10% Si Anode	811 Cathode	Larger Cell Capacity / Safer	Safety / System Design
System Cost	30%	30%	30%	24%	19%
Cell Cost	70%	56%	47%	45%	45%
Total Cost	100%	86%	77%	69%	64%
Physical Step		Improves Energy 1	•	•	Safer System Due to Safer Cells:
Cost Re	eduction Impact	20% Cell 1		0% System % Cell	10% System

Easily Offsets the Approximate 1.44% Increase in Electrolyte Cost

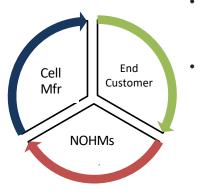
NHMs



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Cell Manufacturing Partner

- Provide Superior Product to Customer
 - Safety
 - High Performance SEI
- Partner's Cells In-Line With Customer Requests
 - Customers Understand NOHMs
 Positioning
- Shortens Partner's Time-to-Market
 - Extensive Testing Already Performed
- Customized and Optimized Electrolyte For Partner's Products
 - Marketing Advantage



End Customer

- Achieve Their Main Goals
 - Safe / Non-Explosive Cells
 - Performance Targets
- Extensive Testing During E/L Development
 - Customer Acceptance of Technology Occurs Prior to "A Samples"

- NOHMs
- Close Integration Into Supply Chain
- Expanded Development and Testing
 - Focus On Exact Requirements
 - Performance and Safety Targets Established Early On

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Summary

NBHms

TECHNOLOGIES

Benefit	NOHMs Proposes Advanced Electrolyte Additives And Formulations Significantly Enhancing Lithium Ion Battery Safety
Growth	 Battery Electrolyte Is A High-Growth, Specialty Chemical Market \$3 Billion Today 20 – 30% CAGR Through 2030 Addressable by NOHMs Via a Capital-Efficient Chemical Business Model
Low Risk	 Experienced Start-Up Managing and Innovation Team Product De-Risked With \$20M and 100+ Person-Years Since 2010 Customer De-Risked With Funded Joint Development Efforts Since 2015
Future	 Technology Accelerating EV Market Growth Safety Concerns Cost Reduction of Battery Systems Electrification of Vehicles Is Key Component of GreenTech's Positive Impacts