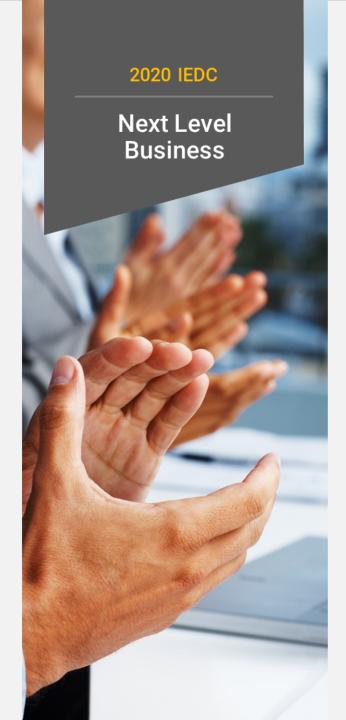


David Roberts

Chief Innovation Officer Indiana Economic Development Corporation





RANKINGS & ACCOLADES

#1 in the Midwest & #5 Nationally for BusinessCHIEF EXECUTIVE

#1 for Government Efficiency

U.S. NEWS & WORLD REPORT

#1 in the Midwest for Entrepreneur FriendlinessSBE COUNCIL

#1 for InfrastructureCNBC

#1 Airport in North America

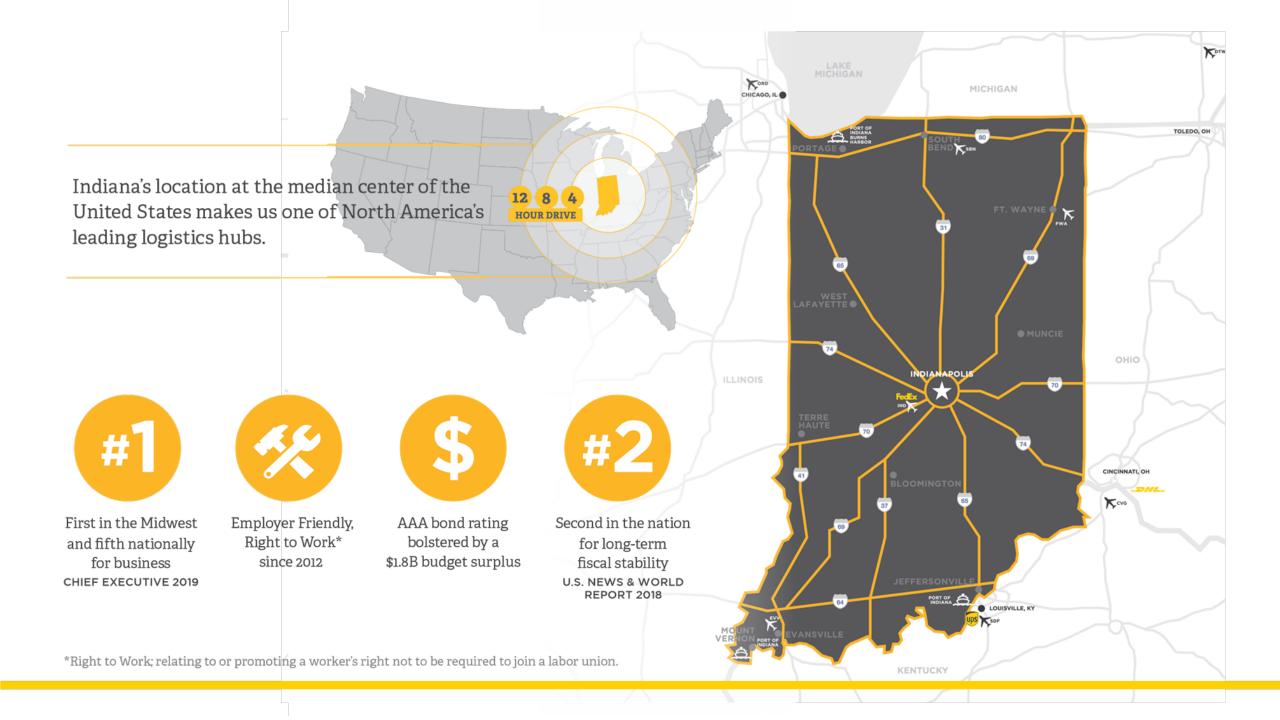
AIRPORTS COUNCIL INTERNATIONAL 2010-2018

#2 for Long-Term Fiscal Stability

U.S. NEWS & WORLD REPORT

#3 Most Affordable State

U.S. NEWS & WORLD REPORT





BUILDING INDIANA'S TALENT PIPELINE

2.4 MILLION

People with an associate degree or higher

300,000+

Students enrolled in credential, college or graduate programs

64,000+

 Certificates, associates and bachelor's degrees awarded annually

13,000+

Master's and doctorate degrees awarded annually

AUTO SUPPLIERS

Aisin

Seymour

Allison Transmission

Indianapolis

AM General

South Bend/Mishawaka

Cummins

Columbus

Delphi

Kokomo

Faurecia

Columbus

Fiat Chrysler Automobiles

Kokomo

Fukai Toyotetsu

Jamestown

Freudenberg NOK

Shelbyville

Heartland Automotive

Greenfield

NTN Driveshaft

Columbus

Remy International

Pendleton

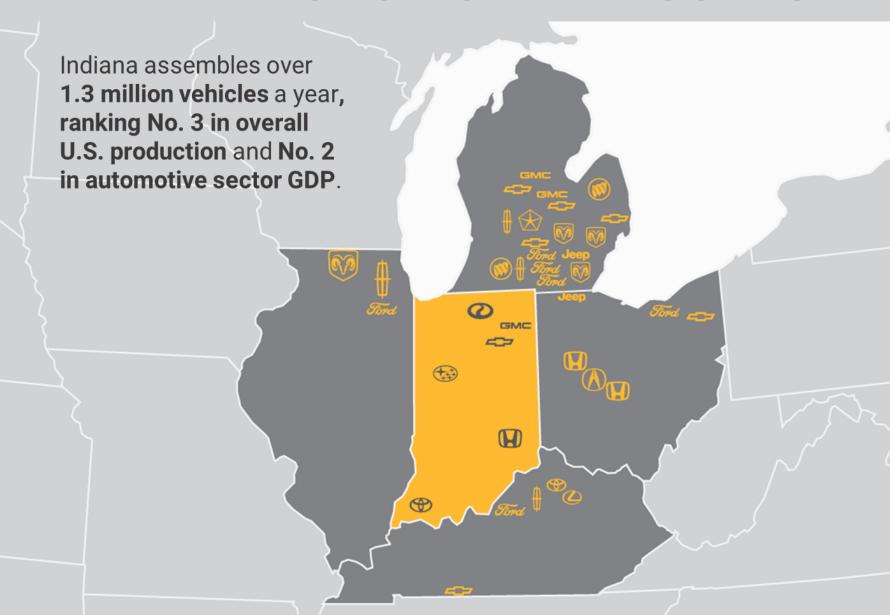
ThyssenKrupp Presta USA

Terre Haute

TOA USA

Mooresville

INDIANA AUTOMOTIVE ASSETS



Battery Technology

FUELING BATTERY INNOVATION

1990s

Delco Remy, Delco Electronics and Allison Transmission design and manufacture the battery, electric motor and power electronics for the world's first high-volume electric car – General Motors' EV1

2000s

- BAE Systems and Allison Transmission develop hybrid drivetrain for buses
- Cummins begins LiB R&D for gen-set applications
- Energy Systems Network launches in 2009

2010s

- Several advanced drivetrain, microgrid or stationary LiB companies launch
- ESN spearheads innovative programs like Project PlugIN, BlueIndy + Duke Energy Microgrid
- ► Battery Innovation Center launches in 2012
- Indiana welcomes Leclanché, Cummins Advanced Powertrain, Green Cubes Technology, BrightVolt + Energizer

THANK YOU

